



Financial Results for Year Ended 31 Dec 2013

21 February 2014



Overview of 4Q 2013

- · Lower revenue recorded in 4Q 2013
 - Revenue of S\$173.2 million, down 22.2% from 4Q 2012
 - Profit of \$\$34.6 million, down 11.7% from 4Q 2012
- Property Development contribution significantly lower
 - Property development revenue of \$97.2 million compared to \$150.7 million in 4Q 2012
 - Large decline mainly due to absence of higher revenue recognised from development project, My Manhattan and 33M in Melbourne in 4Q 2012
 - Decrease was partially offset by sales of Nine Residences and Junction 9 which were launched in 4Q 2013
- · Stable earnings from Construction division
 - Construction Revenue increased 6.4% to \$75.5 million, with revenue stemming mainly from active on-going projects



Overview of FY 2013

• Lower Revenue in FY 2013

 FY 2013 Revenue of \$502.5 million, down 18.6%; mainly due to lesser revenue contributed by the property development division

. Bottom line affected by lower margins from key divisions

- Net profit of \$73.4 million, down 9.7%
- Lower profit recognised from both construction and property development divisions due to higher labour costs and more intense competition

• FY 2013 still a stable year overall

- Sold more than 95% of units in projects such as Belysa, My Manhattan, Belvia, Tower Melbourne and Alexandra Central
- In October 2013, the Group launched mixed residential and commercial development, Nine Residences and Junction 9, achieving sales of 64% and 92% respectively
- Share of profits from associates up from \$2.2 million last year to \$29.9 million in FY 2013 due to recognition of profit for Privé which obtained TOP in July 2013
- · Proposed dividend of 4.0 cents per share

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Financial Performance Review





4Q & FY2013 Financial Performance Highlights

Year End 31 Dec (\$ m)	4Q2013	4Q2012	FY2013	FY2012
Revenue	173.2	222.6	502.5	617.1
- Construction	75.5	71.0	275.5	245.1
 Property Developments 	97.2	150.7	224.6	368.6
- Property Investments & Others	0.5	0.9	2.3	3,4
Gross Profit	41.3	43.2	89.2	129.7
Share of Associates' Results	0.6	2.1	29.9	2.2
Profit Before Tax	40.6	50.5	85.3	108.6
Profit After Tax	34.6	39.2	73.4	81.3



Revenue and Profit Breakdown by Segment

Year End 31 Dec (\$ m)	Revenue FY2013	Revenue FY2012	PBT FY2013	PBT FY2012
Construction	430.3	368.4	25.5	43.4
Property Developments	230.9	419.0	52.9	36.7
Property Investments	2.7	3.9	14.6	34.5
Hotel Development		27	(1.2)	(1.0)
Corporate & Others	119.5	46.1	0.1	0.7
Eliminations	(281.0)	(220.2)	(6.5)	(5.7)
Total	502.5	617.1	85.3	108.6



Balance Sheet Highlights

(\$ m)	As at 31 Dec 2013	As at 31 Dec 2012
Development Properties	651.4	544.0
Investment Properties	175.7	44.7
Net Current Assets	621.3	595.9
Cash and Cash Equivalents	284.2	242.1
Current Liabilities: Loan and Borrowings	281.0	123.0
Non-Current Liabilities: Loan and Borrowings	487.5	338.8

- Significant increase in investment properties due to acquisition of office building, Sans Centre, at 171 Chin Swee Road
- Increase in development properties mainly due to land acquisition and development costs for following projects:- Fulcrum, Alexandra Central, 100 Pasir Panjang, Nine Residences and Junction 9 in Singapore and a development site in Melbourne



Key Financial Ratios

	FY2013	FY2012
Return on Equity	14.7%	17.6%
NAV/ share+ (cents)	77.1	71.0
Net Debt/ Equity (X)	0.97	0.48
Return on Assets	5.0%	7.0%
EPS* (cents)	11.32	12.29

MAVP5 computed based on 646,817,161 ordinary shares (31 Dec 2012, 648,321,161 ordinary shares excluding 19,188,000 treasury shares)
 EPS computed based on weighted average of 649,313,870 ordinary shares (31 Dec 2012: 661,482,387 ordinary shares)



Operations Update



Singapore Residential Projects

Fulcrum@Fort Road

• 100%-owned

• Launched in April 2012

• Expected to TOP in 2015

• Sold 17 of 128 units

Site Details
Location: Fort Road
Land Tenure: Freehold
Area: 47,878 sq ft
Plot Ratio: 2.1
Land Cost: \$86.0 million



Singapore Residential Projects

My Manhattan

- 100%-owned
- Launched in Feb 2011
- Expected to TOP in 2014
- Sold 300 of 301 units





Site Details

Location: Simel St 3 Land Tenure: 99-years Area: 126,938 sq ft Plot Ratio: 2.3 Land Cost: \$152.69 million



Singapore Residential Projects

Belysa

- 40%-owned
- Launched in May 2011
- · Expected to TOP in 2014
- Sold 314 of 315 units





Site Details

Location: Pasir Ris E3 Land Tenure: 99-years Area: 162,989 sq ft Plot Ratio: 2.1 Land Cost: \$89.9million



Singapore Residential Projects

Belvia

- First DBSS project
- 100%-owned
- Launched in Oct 2011
- · Expected to TOP in 2014
- Sold 481 of 488 units



Site Details

Location: Bedok Reservoir Crescent Land Tenure: 99 years Area: 179,414 sq ft

Plot Ratio: 2.8 Land Cost: \$112.7m



Singapore Industrial Project

100 Pasir Panjang

- 100% owned
- Launched in Dec 2012
- Expected to TOP in 2014
- Sold 43 of 66 units





Site Details

Location: Pasir Panjang Road Land Tenure: Freehold Area: 54,201 sq ft Plot Ratio: 2.5 Land Cost: \$62.8 million



Singapore Commercial Projects

Alexandra Central

- 100% owned
- Launched in Jan 2013
- Expected to TOP in 2014
- Sold 113 of 116 units



Site Details

Alexandra Central

Location: Alexandra Road Land Tenure: 99 years Gross Floor Area: 93,080 sq ft Land Cost: \$66.4 million

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Singapore Hotel Project

Hotel @ Alexandra Central

- 100% owned
- 450-room 4-star hotel
- Retail ready in 2014
- Hotel ready in 2015





Site Details

Location: Alexandra Road Land Tenure: 99 years Gross Floor Area: 146,409 sq ft Land Cost: \$122.6 million



Singapore Residential Projects

Nine Residences

- 100%-owned
- Launched in Oct 2013
- Expected to TOP in 2015
- Sold 119 of 186 units





Site Details

Location: Yishun Avenue 9 Land Tenure: 99-years Area: 176,200 sq ft Plot Ratio: 2.8 Land Cost: \$66 million



Singapore Commercial Projects

Junction 9

- 100% owned
- Launched in Oct 2013
- · Expected to TOP in 2016
- Sold 134 of 146 units





Site Details

Location: Yishun Avenue 9 Land Tenure: 99 years Gross Floor Area: 106,788 sq ft Usage mix: 40% commercial/ 60% residential Land Cost: \$146 million



Australia Residential Projects

Tower Melbourne

- 100% owned
- Launched in Dec 2012
- Expected to TOP in 2017
- Sold 573 of 581 units

Site Details Location: 150 Queen Street,

Melbourne Land Tenure: Freehold Site Area: 913 sq m Land Cost: A\$25.5 million





Development Landbank

Location	Site Details	Development Plans	Cost of Acquisition	Tenure	% Owned
Australia					145
West Cost Highway, Perth	Site: 10,165sqm	Mixed development	A\$20.0m	Freehold	100%
154-166 Williamsons Road, 5-17 Henry St & 59 Margot Avenue, Doncaster, Victoria	Site: 28,002sqm	Residential of 90 townhouses and 50 apartments	A\$19.3m	Freehold	100%
170 Victoria Street	Site: 2,927sqm	Residential of 1,000 apartments	A\$32.0m	Freehold	100%



Ongoing Construction Projects

Project	Description	Expected Completion
External Public Projects	We will be a second of the sec	V)
Hougang N4C17	792 flats with facilities	2014
Yishun N5C2	834 flats with facilities	2014
Tampines N4C27	289 flats with facilities	2014
Bukit Panjang N4C15	862 flats with facilities	2015
Bukit Batok N1C13 & N2C23	1,232 flats with facilities	2016
Jurong West N6C31	700 flats with facilities	2016
Internal Public Projects*	All	70
Belvia	488-units with facilities	2014

^{*}Not included in the computation of net order book

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Ongoing Construction Projects

Project	Description	Expected Completion
External Private Projects		
Belysa	315-unit exec condominium	2014
Internal Private Projects*		
100 Pasir Panjang	66-units B1 light industrial	2014
My Manhattan	301-units condominium	2014
Fulcrum@Fort Road	128-units condominium	2015
Junction 9 & Nine Residences	146-units retail shops and 186-unit condominium with full facilities	2016

^{*}Not included in the computation of net order book

Net Order book @ 31 Dec 2013 : \$520.4m



Outlook



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Strategy & Outlook

**** Outlook for FY 2014

- Cautious and selective expansion of landbank in Singapore in view of the new cooling measures
- > Continue to seek overseas opportunities to augment growth

❖ Property Development

> TOP for Belysa, 100 Pasir Panjang and My Manhattan expected in 1H 2014 and Belvia in 2H 2014

❖ Property Investments

- > Completed purchase of office building at Chin Swee Road in Sep 2013
- ➤ The Group plans to occupy part of the office building and lease out the remaining units after alteration works

◆ Construction

- > Current order book stands at \$520.4 million
- Will continue to actively tender for more construction projects as many will be completed in 2014, however will face challenges in the form of risings costs and tighter labour supply
- > Exploring ways to drive productivity gains



Q & A Session





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Thank You

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